

GO BEYOND

Expanding from a strong foundation to where God may lead next

At this time, MBF primarily operates in Kenya and Malawi, with more limited work in Haiti and Congo, largely in collaboration with Presbyterian partners.

However, as Jesus calls His disciples in Acts 1:8 to be His witnesses — in Jerusalem, Judea, Samaria, and to the ends of the earth — we believe it is important to explore opportunities to extend MBF's work beyond its current scope of partnerships and geographies.

Go Beyond represents our commitment to prayerfully and strategically discern where and how MBF's model may be extended in the future.

In FY27, this will focus on exploration — beginning with conversations and visits to discern potential new partners, guided by MBF's commitment to strengthening Organizational, Clinical, and Spiritual Impact.

WHAT WILL NOT CHANGE

Anchored in who we are

As MBF explores opportunities to extend its work, we remain firmly anchored in who we are and what we have been called to do.

- Integration of spiritual ministry alongside clinical care
- Commitment to Organizational, Clinical, and Spiritual Impact
- Strategic investment in mission-aligned partners
- Focus on strong, sustainable health systems
- Investment in education, training, and leadership
- High-quality, patient-centered care

As MBF explores opportunities to extend its work, we remain committed to prayerfully stewarding resources toward mission-aligned partners with the greatest potential for organizational, clinical, and spiritual impact.

AREAS OF EXPLORATION

Where we may go

This exploration is focused on regions and partnerships with significant unmet healthcare needs, limited clinical resources, and limited Christian witness, where MBF can contribute meaningful long-term healthcare and Kingdom impact.

This exploration will consider opportunities:

- Beyond Presbyterian hospitals
- Beyond traditional Western missionary models
- Beyond mission hospitals
- Beyond Africa

EMERGING STRATEGIC PRIORITIES

How we will discern where and how to engage

These priorities do not replace the areas of exploration above but help clarify how we will discern where and how to engage. As MBF explores opportunities for expansion, several key priorities are shaping how we discern where and how to engage:

New Synergistic Partnerships

Mission-aligned collaborations that strengthen healthcare systems

Mobilization of Local & Regional Leaders

Equipping and sending African healthcare leaders and missionaries

Strengthening Data & Measurement

Using data to improve quality, decision-making, and impact

Addressing Clinical Workforce Gaps

Focusing on regions with limited access to trained clinicians

MBF is also developing a measurement and discernment framework to assess the organizational, clinical, and spiritual impact of MBF and its partners. This process is intended to strengthen stewardship, guide future investment decisions, and help discern where God may be leading MBF to deepen engagement, expand partnerships, or focus resources for greatest Kingdom and healthcare impact.

EXPANSION CRITERIA (IN DEVELOPMENT – FY27)

How we will decide

As we explore, we will define the criteria that will guide where and how we expand. These include:

- Maintaining strategic focus through deeper investment in high-impact partnerships
- Ensuring quality of care
- Investing in people and leadership
- Prioritizing patient-centered care
- Aligning with the needs of the hospital
- Strengthening culture through patient focus, spiritual ministry, quality of care, and ownership

FRAMEWORK ALIGNMENT

Guided by what defines us

All exploration is anchored in MBF's commitment to strengthening:

Organizational Impact | Clinical Impact | Spiritual Impact